

**CURRICULUM VITAE**  
**JACQUELINE B. PENROD**

**210 Catharine Street**  
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**Telephone:**  
**(267) 315-6613 (Cell)**

**EDUCATION**

**University of British Columbia, Vancouver, British Columbia, Canada**

Current Student, Masters in Education, Adult Learning and Global Change  
Anticipated Graduation August 2025

**Temple University College of Education, Philadelphia, PA**

Certificate in Higher Education, July 2017

**James E. Beasley School of Law, Temple University, Philadelphia, PA**

Juris Doctor, May 2002

**Temple University School of Business, Philadelphia, PA**

Master of Business Administration, Finance Concentration, August 1993

**Indiana University of Pennsylvania, Indiana, PA**

Bachelor of Science, Marketing, May 1986  
Economics, Minor

**HONORS AND AWARDS**

Teamwork S.T.A.R. Award, Peirce College, 2018  
Teaching S.T.A.R. Award, Peirce College, 2018  
Top 20 percent of law school class  
Editor-in-Chief, *Temple Law Review*, 2001-2002  
Jack M. Golden and Frieda Golden Prize, Legal Research and Writing Related to Health and Health Care Administration, 2001-2002  
Barrister Award for Trial Advocacy, 2000-2001  
First Year Scholar Award (Merit Scholarship) 1999-2000

**PROFESSIONAL EXPERIENCE**

**Associate Professor, Health Programs**  
**Peirce College, Philadelphia, Pennsylvania**  
**August 2016 - Present**

- Develop content, teach, and coordinate with adjunct professors in the undergraduate Health Programs degree program, with a focus on legal aspects of health care and health information management.

- Maintain currency and integrity of course content for 12 undergraduate classes in healthcare compliance, law, and ethics.
- Member of (i) Institutional Learning Outcomes Assessment Committee; (ii) Artificial Intelligence Task Force; and (iii) Faculty Mentoring Committee.

**Adjunct Professor, Klein School of Law**  
**Drexel University, Philadelphia, Pennsylvania**  
**2018 - Present**

- Develop and teach online graduate-level classes regarding the Health Information Portability and Accountability Act of 1996 (HIPAA).
- Classes taught within the Master of Legal Studies Program and at the Graduate Nursing School.

**Owner**  
**J B Penrod Law, LLC, Philadelphia Pennsylvania**  
**June 2016 - Present (Dormant)**

- Private law practice that focused on contract negotiations, legal aspects of health privacy, and managed health care (physical and behavioral health).

**Senior Counsel**  
**AmeriHealth Caritas Family of Companies, Philadelphia, Pennsylvania**  
**December 2011 - June 2016**

- Provided legal and strategic advice to Medicaid managed care organizations in Nebraska and District of Columbia.
- Consulted with business leadership of behavioral health Medicaid managed care organization to ensure regulatory compliance with federal and state requirements.
- Reviewed and edited corporate media, including member and provider materials.

**Associate, Health Law Practice**  
**Semanoff Ormsby Greenberg & Torchia, LLC, Huntingdon Valley, Pennsylvania**  
**January 2011 - December 2011**

- Evaluated legal aspects of business proposals, joint ventures and other business opportunities for health care providers.
- Advised medical staff committee regarding Joint Commission bylaws requirements.
- Prepared winning insurance claim appeals on behalf of consumers.

**Associate**  
**Reed Smith, LLP, Philadelphia, Pennsylvania**  
**September 2006 - December 2010**

*Regulatory Litigation (September 2006)*  
*Life Sciences and Health Industry Group (January 2008)*

- Advised life science and health care clients regarding regulatory and business issues, including internal compliance investigations.
- Provided guidance and counsel with respect to the False Claims Act, Anti-Kickback Statute and Health Insurance Portability and Accountability Act.

**Judicial Law Clerk**

**United States District Court, Eastern District of Pennsylvania**

**Chambers of the Honorable Gene E.K. Pratter, July 2004 – August 2006**

- Prepared memoranda for pretrial conference agenda; reviewed proposed and recommended schedules for management of cases; assisted with resolution of discovery motions.
- Reviewed, examined and evaluated legal theories presented in pleadings and submissions; wrote legal memoranda in preparation for oral argument, including recommending the disposition of motions; drafted judicial opinions and orders resolving motions and bench trial resolution.

**Duane Morris, LLP, Philadelphia, Pennsylvania**

**Reorganization and Finance Group, September 2002 – July 2004**

*Associate*

- Prepared and filed pleadings for bankruptcy court.
- Examined and evaluated legal issues regarding the intersection of bankruptcy and other areas of law, including insurance and health care.
- Litigated and negotiated settlement for various bankruptcy adversary proceedings.

**United States District Court, Eastern District of Pennsylvania**

**Chambers of the Honorable Lowell A. Reed, Jr., June 2000 – July 2000**

*Legal Intern*

- Researched and analyzed state and federal law for assigned motions.
- Outlined and organized judicial memoranda to support judicial decisions.

**Abington Memorial Hospital, Abington, Pennsylvania**

**Director, Managed Care, March 1998 – August 1999**

- Managed portfolio of contracts with managed care companies.
- Negotiated various hospital-based reimbursement rates

**QualMed Plans for Health, Philadelphia, Pennsylvania**

**Risk Contracting Financial Analyst, June 1997 – March 1998**

- Analyzed financial performance of managed care risk contracts.
- Presented informational sessions about managed care to medical staff.

**Ernst & Young, LLP, Philadelphia, Pennsylvania**

**Consultant, February 1994 – June 1997**

- Interviewed physicians and created financial model to determine estimated price of medical practice to establish value for practice acquisition.
- Consulted with hospitals and health systems executing financial risk arrangements with payors.

**Children's Hospital of Philadelphia, Philadelphia, Pennsylvania**  
**Research Accountant/Manager, January 1990 – February 1994**

- Organized and formatted initial set of reports for principal investigators running research projects.
- Prepared financial summaries and analyses for principal investigators.

**Temple University Hospital**  
**Analyst, 1988 – 1990**

- Analyzed physician productivity
- Assisted with physician billing for internal medicine practice

**Quick Test Opinion Centers, Philadelphia, Pennsylvania**  
**Programmer, 1986 – 1988**

- Wrote application programs to implement market research surveys

**PROFESSIONAL MEMBERSHIP AND ASSOCIATIONS**

**American Health Information Management Association**  
Member

**PUBLICATIONS AND PRESENTATIONS**

*Using Communities of Practice in Teaching Adult Students Online – A Focus on Building Community Identity.* Presentation delivered at the 2024 Best Practices for Adult Learners. (Virtual Presenter, April 2024).

*Health Information Exchanges: A Survey and Primer.* Presentation delivered at the “Empowering People to Impact Health” seminar sponsored by the Pennsylvania Health Information Management Association. (Gettysburg, Pa. April 2023).

*Project Based Learning for Working Adult Students,* The Teaching Professor, at <https://www.teachingprofessor.com/topics/teaching-strategies/group-work/project-based-learning-for-working-adult-students/> (Sept. 26, 2022)

*Provisions Related to Data Sharing,* published in *Health Plans Contracting Handbook: A Guide for Payers and Providers*, (8<sup>th</sup> ed. 2021)

*Class Action Against CIGNA over Rebates Denied for Lack of Standing*, May 20, 2013, American Health Lawyers Association, at <http://www.healthlawyers.org/Members/PracticeGroups/PPMC/emailalerts>

*California Court Permits Out-of-Network Provider Claim Against Insurer to Proceed*, Aug. 24, 2011, American Health Lawyers Association, at  
<http://www.healthlawyers.org/Members/PracticeGroups/PPMC/emailalerts>

*Pharmaceutical Companies Sued Over Brand-Name Prescription Drug Coupons*, March 13, 2012, American Health Lawyers Association, at  
<http://www.healthlawyers.org/Members/PracticeGroups/PPMC/emailalerts>

*Lawsuits over Out-of-Network Charges in New Jersey*, Apr. 7, 2011, American Health Lawyers Association, at <http://www.healthlawyers.org/Members/PracticeGroups/PPMC/emailalerts>

*Protecting Against Insolvency*, published in *Health Plans Contracting Handbook: A Guide fr Payers and Providers*, American Health Lawyers Association, A guide for Payors and Providers, (6<sup>th</sup> ed. 2011; 7<sup>th</sup> ed. 2015)

*Rationing Health Care, Rationing Liability – Imposing Liability Against Health Maintenance Organizations Through State Legislation*, 74 T.L.R. 507 (2001)